

AGENDA ITEM NO: 8

Date:

Report To: Inverclyde Integration Joint

Board Audit Committee

Report No: IJB/38/2023/AB

25 September 2023

Report By: Kate Rocks

Chief Officer, Inverclyde Health &

Social Care Partnership

Contact Officer: Alan Best Contact No: 01475 715212

Interim Head of Health &

Community Care

Subject: Inverclyde Adult Support and Protection Partnership - Adult Support

and Quality Improvement Plan 2021-22 Update

1.0 PURPOSE AND SUMMARY

1.1 □For Decision □ For Information/Noting

- 1.2 The purpose of this report is to update the Integration Joint Board Audit Committee of the progress to date of the Adult Support and Protection Quality Improvement Plan 2021-22 following 2022/2023 audit to capture impact.
- 1.3 This Plan was commissioned by the Chief Officers' Group from the positive Inverclyde Joint Adult Support and Protection Inspection led by the Care Inspectorate, Health Improvement Scotland, and Her Majesty's Inspectorate of Constabulary in 2020.

2.0 RECOMMENDATIONS

- 2.1 That Integration Joint Board Audit Committee note the content of this report and progress to date of the Adult Support and Protection Quality Improvement Plan.
- 2.2 That Integration Joint Board Audit Committee note the impact of the 2022/2023 audit and the additional actions identified to progress further improvement.
- 2.3 The Integration Board is asked to note that the 2022/2023 audit and progress of the Adult Support and Protection Quality Improvement Plan will be approved at the Public Protection Chief Officers Group.

Kate Rocks Chief Officer Inverclyde Health and Social Care Partnership

3.0 BACKGROUND AND CONTEXT

- 3.1 The Inverciyde Joint Adult Support and Protection Inspection commenced in January 2020. File reading was due to commence in March 2020 at which time inspectors stood down due to the COVID 19 pandemic. The file reading did take place in January 2021 and whilst no formal grading was offered a positive written report was provided as feedback.
- 3.2 The Inspectors spent 5 days in January 2021 auditing 50 case files subject to Adult Support and Protection (ASP) Investigation as well as 38 cases where the partnership had a Duty to Inquire and took the decision not to progress to ASP Investigation. The Inspectors also conducted two focus groups with staff across the Partnership.
- 3.3 The feedback provided was very positive particularly in respect of practice, partnership working and outcomes for vulnerable adults. Noted areas of strength included:
 - Staff survey showed the majority of staff across the Partnership held positive and confident views about adult support and protection and of the Partnership's efforts to keep adults at risk of harm safe, protected and supported.
 - Operational adult support and protection practice across the Partnership was sound, with effective collaborative working to keep adults at risk of harm safe.
 - Partnership staff effectively shared information to identify and protect adults at risk of harm.
 - Adults at risk of harm were supported and listened to by staff throughout the process to keep them safe and protected.
 - Police and health staff worked collaboratively to manage the risks for adults at risk of harm and to improve their health and wellbeing.
 - Almost all case file records read concurred that adults subject to adult support and protection, experienced a safer quality of life from support they receive.
- 3.4 There were as would be expected some areas where the Partnership could improve its performance:
 - Chronology, risk assessment and protection planning tools and templates need to be standardised to ensure a more consistent adult support and protection approach.
 - The HSCP Adult Support and Protection Policy, Practice Standards and Operational Procedures should be updated to provide a more consistent approach to some critical elements of adult support and protection work.
 - The Partnership should review its key processes documentation to ensure it more explicitly records matters in relation to the three-point-test at each stage in the adult support and protection process.
 - The Partnership's quality assurance performance framework needs further developed and more consistently applied.
 - The Partnership needs to scrutinise quality assurance activity more thoroughly and accelerate the speed of change and improvement work.
- 3.5 The Adult Support and Protection Improvement Plan was developed and approved by the Chief Officers' Group and addresses the identified areas for improvement. This is updated regularly (See Appendix 1). Key aspects of the Plan were already identified by HSCP officers as needed and part of the established work plan. The development of the attached plan has also been supported by the Care Inspectorate.
- 3.6 The Plan was implemented with some actions signed off ahead of the report to the Social Work & Social Care Scrutiny Panel (June 2022) with agreed plans to implement remaining areas by the end of 2022. The case file audit which took place end of May 2023 focussed on auditing adult support and protection cases that had as a minimum progressed to investigation during

2022/2023. The emphasis was on capturing the improvements made by benchmarking against the performance findings of the Joint Adult Support and Protection Inspection (June 2021). This audit has supported evidencing the successes of the plan, the changes now embedded in practice and as to what further action is required.

3.7 The Plan has been impacted by the progress being made to move to a new electronic management information system. This is given the proposed system having the functionality for adult support and protection document templates to be embedded and available to all adult services teams within one system. Given benefits it is currently under review as to whether to progress further rollout of completion of adult support and protection templates within CIVICA or to introduce an interim measure with the longer-term focus being for all relevant adult services staff being trained to complete documents within the new management information system when this goes live.

3.8 Summary of Progress

- a. Chronology Template & Guidance It was previously reported that training was rolled out to all Council Officers and Assessment Staff with chronology in use in line with Guidance. The audit evidenced that chronology of an acceptable standard was available in 47% of case files whilst at inspection this was 66%. The chronology is not an adult support and protection specific tool. The reason for this decrease will be examined.
- b. Revise Risk Assessment and Adult Support and Protection Plan It was previously reported that the Risk Assessment Guidance and template had been reissued to staff with briefing sessions completed. The audit evidenced that significant improvement has been made as this was evident in 90% of case files whilst at inspection it was 71%. For audit 76% rated good or better compared with 59% for inspection.
- c. Establish explicit recording of the application of 3-point test at all stages of ASP Process-It was previously reported that revised templates and guidance to clearly record application of the three-point-test had been implemented with briefing sessions completed. The Inspection did not provide percentage for this at Duty to Inquire stage. Where the template was completed the application of 3-point test was evident in 100% of files and in 88% of files overall when recording within case notes was included. For the Inspection explicit recording of 3-point test for Investigation Stage was evident in 98% of files and for audit was evident in 100%.
- d. Implement new recording guidance for SWIFT, CIVICA & EMIS New paperwork and hierarchy on CIVICA and SWIFT all staff briefings completed. With move to new Social Work Information System interim arrangements being developed to upload ASP documents to CIVICA.
- e. Interface between information systems Internal to HSCP this issue fully addressed with new Social Work Information System.
- f. Refresh Quality Assurance framework across Partnership APC Business Plan and Quality Improvement Plan - Business and Improvement Plans agreed at Adult Protection Committee (APC) and APC Quality and Development Sub Committee. APC Business Plan 2022/2024 forms part Biennial Report presented to Social Work and Social Care Scrutiny Panel October 2022.

4.0 PROPOSALS

4.1 That HSCP officers will continue to implement plans and audit annually to capture impact and improvement. This is to continue to provide evidence and reassurance that adults at risk of harm

in Inverclyde are and continue to be safer because of our partnership working. Quality Assurance is a key aspect the Biennial Report with next report to Scottish Ministers due to be submitted October 2024.

5.0 IMPLICATIONS

5.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial		Χ
Legal/Risk	Х	
Human Resources		Χ
Strategic Plan Priorities	Х	
Equalities, Fairer Scotland Duty & Children and Young People	Х	
Clinical or Care Governance		Χ
National Wellbeing Outcomes		Χ
Environmental & Sustainability		Х
Data Protection	Х	

5.2 Finance

One off Costs

	Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
1	N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

5.3 **Legal/Risk**

The implementation of the Improvement plan will provide assurance that Inverclyde continues to meet its statutory duty around Adult Support and Protection.

5.4 Human Resources

N/A

5.5 Strategic Plan Priorities

This action is in line with the Strategic objective Big Action 3 - Together we will protect our population

5.6 **Equalities**

(a) Equalities

This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:

	YES – Assessed as relevant and an EqIA is required.
Х	NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

(b) Equality Outcomes

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above protected characteristic	The action
groups, can access HSCP services.	plan supports
	the protection
	of
	characteristics.
Discrimination faced by people covered by the protected characteristics	Reduces
across HSCP services is reduced if not eliminated.	discrimination
People with protected characteristics feel safe within their communities.	Promotes
	safer
	communities
People with protected characteristics feel included in the planning and	ASP work is
developing of services.	transparent
	and inclusive.
HSCP staff understand the needs of people with different protected	ASP training
characteristic and promote diversity in the work that they do.	promotes
	diversity and
	protects it.
Opportunities to support Learning Disability service users experiencing	Supports
gender based violence are maximised.	people with a
	learning
	disability
Positive attitudes towards the resettled refugee community in Inverclyde are	Supports
promoted.	integration.

(c) Fairer Scotland Duty

If this report affects or proposes any major strategic decision:-

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

	YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.
Х	NO – Assessed as not relevant under the Fairer Scotland Duty for the following reasons: Provide reasons why the report has been assessed as not relevant.

(d) Children and Young People

Has a Children's Rights and Wellbeing Impact Assessment been carried out?

	YES – Assessed as relevant and a CRWIA is required.
Х	NO – Assessed as not relevant as this report does not involve a new policy, function or strategy or recommends a substantive change to an existing policy, function or strategy which will have an impact on children's rights.

5.7 Clinical or Care Governance

N/A

5.8 National Wellbeing Outcomes

How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and	Supports
live in good health for longer.	health &
	wellbeing
People, including those with disabilities or long term conditions or who are frail	Promotes
are able to live, as far as reasonably practicable, independently and at home	independence
or in a homely setting in their community	in people's
	own home
People who use health and social care services have positive experiences of	People are
those services, and have their dignity respected.	respected
Health and social care services are centred on helping to maintain or improve	Improves
the quality of life of people who use those services.	quality of life
Health and social care services contribute to reducing health inequalities.	ASP reduces
	inequalities
People who provide unpaid care are supported to look after their own health	Promotes
and wellbeing, including reducing any negative impact of their caring role on	independence
their own health and wellbeing.	
People using health and social care services are safe from harm.	Protects our
	community
People who work in health and social care services feel engaged with the work	Engages our
they do and are supported to continuously improve the information, support,	community
care and treatment they provide.	
Resources are used effectively in the provision of health and social care	Ensures best
services.	use of
	resources

5.9 Environmental/Sustainability

N/A

Has a Strategic Environmental Assessment been carried out?

	YES – assessed as relevant and a Strategic Environmental Assessment is required.
Х	NO – This report does not propose or seek approval for a plan, policy, programme, strategy or document which is like to have significant environmental effects, if implemented.

5.10 **Data Protection**

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
Х	NO – Assessed as not relevant as this report does not involve data processing which may result in a high risk to the rights and freedoms of individuals.

6.0 DIRECTIONS

Direction Required to Council, Health Board or Both

Direction to:	
No Direction Required	
Inverclyde Council	
3. NHS Greater Glasgow & Clyde (GG&C)	
4. Inverclyde Council and NHS GG&C	

7.0 CONSULTATION

7.1 Consultation with Council Officers partners and Adult Protection Committee.

8.0 BACKGROUND PAPERS

8.1 IAPC ASP Quality Improvement Plan 2021-22 v0.5.



IAPC ASP Quality Improvement Plan 2021-22 v0.5

Background

Following Joint Partnership Inspection 2021,5 areas for focus were identified to support the improvement programme identified in the 2020-2022 IAPC Business Plan.

This Quality Improvement plan is developed across the Inverclyde Partners to ensure appropriate focus upon these areas. QIP will collaborate with Staff Reference Group Comprising of Council Officers

The APCQ&PSC will have oversight of the implementation of this plan

Progress will be reported to the APC, with final report to be completed by 30th November 2022

Alan Best (Interim Head of Service, Health and Community Care) Lead

d)																-11	<u>)e</u>		HΛ	
l approach and single		How will we know achieved?	Training rolled out to all Council Officers	and Assessment Staff.	Chronology is in use in line with Guidance.	Audit of use of	chronologies.	Chronologies used	appropriately across	Teams.	Audit report	completed and	recommendations	made.	Risk Assessment	Guidance and	template reissued to	staff	recommendations	made.
ensure a standardisec		Status / Comments	GREEN Complete			GREEN	Complete				GREEN	Complete			GREEN	Complete				
standardised to		Timescale	31st May 2021			30 th	September	2022			31st January	2022			30th	September	2022			
plates need to be		Person Responsible	Alan Brown								Margaret	Burns			Alan Brown					
1: Chronology, risk assessment and protection planning tools and templates need to be standardised to ensure a standardised approach and single	il vices alla palaleis.	Action Required	Reissue Chronology Template and Guidance to all staff	Briefing Sessions to Teams		Audit Roll out					Audit existing tools and guidance				Reissue Risk Assessment Template	and Guidance to all staff				
 Chronology, risk assessment and protection plann templates used by all adult services and partners. 		Action Item	A Chronology Template & Guidance								Revise Risk Assessment and	Adult Protection Plan								
~			4								B									

Appendix 1

		Briefing Sessions to Teams		30th	GREEN	Briefing sessions
				September 2022	Complete	completed
		Audit Role out		30th	GREEN	Audit of use of risk
				September	Single Agency Audit	Assessment and
				2022	in place. Complete	confirm are used
					for 2022. Further	appropriately across
					audit June 2023 to	Teams.
					measure ongoing	
					progress	
ပ	Implement new recording	Remove all existing paperwork from	Alan Best	30th	GREEN	Paperwork removed.
	guidance for SWIFT CIVICA	Social Work systems		September	In Progress	
	& EMIS			2022		
		Agree revised Paperwork and CIVICA		31st January	GREEN	New paperwork and
		Hierarchy		2022	Complete	hierarchy on CIVICA.
		Confirm all ASP recording to be		31st January	GREEN	All ASP recording is
		completed on SWIFT accessing		2022	Approved and	appropriate and on
		CIVICA			complete	SWIFT module.
		SWIFT/CIVICA training sessions for	Alan Brown	30th April 2022	GREEN	Training completed.
		social work staff. It was viewed this			Complete	
		repeat of SWIFT AP module training				
		would also be worthwhile for the				
		Assessment & Care Management and				
		Learning Disability teams				
۵	Interface between Partners	A further session including NHS staff	Alan Crawford	31st August	GREEN	Meeting completed
	information systems	will look at the interface between	Gail Kilbane	2022	Agreed in principle	and agreed actions in
		SWIFT and EMIS				place.

cal elements of adult support gthening peoples	ments How will we know achieved?	Procedures approved by APC and COG.	Guidance approved by APC and COG.
proach to criti process streng	Status / Comments	GREEN Draft Procedures in Place.	GREEN
ore consistent ap ogress with ASP	Timescale	31st August 2021	31st October 2022
to provide a mod d decision to pro	Person Responsible	Alan Best	Margaret Burns
2: The Practice Standards and Operating procedures should be updated to provide a more consistent approach to critical elements of adult support and protection work including risk assessment, support planning and decision to progress with ASP process strengthening peoples understanding of the conditions around where and when it applies.	Action Required	Agree new Procedures	Revise Inverclyde guidance following SG Code of Practice review
The Practice Standards and O and protection work including understanding of the conditio	Action Item	Implement the revised West of Scotland ASP Procedures	
5:		4	

n	Audit completed and agreed appropriate use across Teams.	Workshop programmes in place and feedback is positive (80%).	confirm consistency of practice and application of guidance.
Final revised COP published. Revision in progress.	GREEN Agreed actions in place GREEN Draft Procedures in Place	GREEN Programme of workshops to be restarted, can use regular Team	Meetings ongoing
	31st July 2022 31st August 2022	31st October 2022	31st October 2022
			,
	Audit use of discretion exercised by Service Manager around Risk Assessment and progressing ASP Actions. Develop Practice Guidance to support decision making and use of discretion appropriately	Establish quarterly development sessions to Teams all grades, Council Officers, Team Leads, Service Managers to improve consistency of practice around ASP Guidance	Establish Quarterly development sessions for Service Managers to improve consistency of practice around ASP Guidance and application by Service Managers Programme of self-evaluation workshops to be re-established to assist in governance and consistent application of guidance

hree-point-test.	How will we know achieved?	Consistent application and recording of 3-point criteria.
tters in relation to the t	Status / Comments How will we know achieved?	GREEN Approved and Complete GREEN Complete
ately records ma	Timescale	31st January 2022 31st August 2022
re it more accur	Person Responsible	Alan Brown
3: The Partners should review its key processes documentation to ensure it more accurately records matters in relation to the three-point-test.	Action Required	A Establish explicit recording of the application of 3-point Test at all stages of ASP Process at all stages of ASP Process Briefing Sessions to Teams
3: The Partners should review its	Action Item	Establish explicit recording of the application of 3-point Test at all stages of ASP Process

HSCP and Police Scotland to further	31st August	GREEN	
develop understanding and application of the 3-point Test	2022		
Audit Roll out	30 th	GREEN	Audit reports passed
	September	2022 Single Agency	through Governance
	2022	Audit Complete	Structure.
		Annual Audit arranged	
		June 2023	

4	The partnership's quality assu findings.	4: The partnership's quality assurance performance framework needs further developed and more consistently applied based on previous audit findings.	ırther developed	and more consi	stently applied based o	n previous audit
	Action Item	Action Required	Person	Timescale	Status / Comments	How will we know
			Responsible			achieved?
⋖	Refresh Quality Assurance	Audit of Framework – across past 2	Alan Best	31st December	GREEN	Signed off by COG
	framework across Partnership	years		2021	Business Plan in	as complete.
					place and relaunched.	
					analdilloo	
		Identify Key Areas for Audit		31⁵t January	GREEN	
				2022	Business Plan in	
					place and relaunched.	
					Complete	
		Agree Audit Plan and Framework		31st January	GREEN	
				2022	Business Plan in	
					place and relaunched.	
					Complete	
m	ASPC Quality and	Review role remit and attendance of		31st March	GREEN	
	Development Sub Committee	QDSC		2022	Complete. Next	
					review May 2023	

	The partnership needs to scrut	5: The partnership needs to scrutinise quality assurance activity more the	oroughly and ac	celerate the spe	I more thoroughly and accelerate the speed of change and improvement work.	ovement work.
٧.	Action Item	Action Required	Person	Timescale	Status / Comments	How will we know
			Kesponsible			acnieved?
	A Accelerate APC Business	Approve action around APC Business	Allen	May 2022	GREEN	Signed off by COG
	Plan implementation	Plan	Stevenson		Complete	as complete.
						Business Plan
						2022/24 submitted
						to Scottish

Ministers by31st October 2022	Signed off by COG as complete.				Signed off by COG as complete. Positive feedback from participants (80%). Any actions incorporated in guidance or future business plans.
		GREEN In place			GREEN Previous self- evaluation and workshops have taken place will build on this foundation
	In Place	In place	31st July 2022	30 th November 2022	30th November 2022
	Implement Self Evaluation and Quality Assurance compliance with the standards identified in the framework	Social Work Single Agency yearly audits. Include ASP cases.	Annual audits of referrals not leading to investigation.	Multi Agency case file audit.	Arrange Audit Workshop to identify key areas and outcomes involving service users Work in partnership with users and carers to ensure safeguarding arrangements and interventions adhere to principles of the Act and actions and services are effective.
					and Governance Programme

Date of Next Review